CHALLENGING THE PROCESS AND MATERIAL CHARACTERISTIC TO ADDRESS THE HIGH EPOXY USAGE/CONSUMPTION OF VI POWER PACKAGES

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ABSTRACT

In a fast-paced technology where competition is tough among companies, COST plays a vital role in survival.

This paper will discuss how the product was managed to be competitive in terms of manufacturing cost. Its cost components were analyzed to determine the focus of attention and eventually achieve the project goal. The processes, equipment, and materials involved were likewise verified using Statistical tools and various Engineering methodology to determine potential effects of change as part of the action that will be implemented.

The project provides short term action and challenges the current material characteristics to address the issue. The Project improves the manufacturing KPI on efficiency, yield, cycle time and productivity on top of the cost savings gained from the project which greatly impact the WWS (Worldwide Standard) of ST Calamba BEM&T.

The device involved in this paper is a wettable flank QFN 6x6 32L package driven by VI Power technology used for automotive applications.

1.0 INTRODUCTION

Package cost determines how robust and optimized parameters and material you have. Be it direct or indirect, one must have a very competitive price to compete in the market. This is one of the biggest challenges for any semiconductor company in order to maintain its competitive market position and value.

Profit/gain is one of the measures of success in every company in the semiconductor industry. Building products with the minimal cost involved is a key to remaining competitive and gaining more customers. Various cost components need to be analyzed to obtain cost efficient product that will drive customers to enter business with us and at the same time achieve profit. Our package is a wettable flank QFN 6x6 32L driven by VI Power technology used for automotive applications. This device is used as a body control module (BCM) for automotive front and rear control systems. BCM is a comprehensive system that communicates and integrates the work of all electronic modules through the vehicle bus whose main function is to control load drivers and coordinates activation of auto electronics units. In 2021, during its ramp to production, the main challenge faced by the team is the high unit cost and among its components, the direct material focusing on the epoxy is identified as the main contributor. This is one of the key indicators where the management is looking to remain competitive in the market and secure business.

1.1 VI POWER WETTABLE FLANK QFN 6X6 32L

The device is a lead frame-based package mounted with an M0A10 wafer/die using the silver epoxy as medium, wire bonded with Cu wires to form the interconnection and then molded and sawn into a single unit.



Figure 1. Sample photo of VI Power QFN 6x6 32L

2.0 METHODOLOGY

2.1 Define Phase

2.1.1 VI Power Unit Cost Components

Product unit Cost is comprised of various components, namely Direct materials, Indirect personnel, Depreciation,

Indirect Material, Energy, Utilities and Maintenance and Repair. After analyzing all these components, Direct material contributes 26% of the over-all unit cost as shown below.



Illustration 1: Unit Cost Components

Further itemizing the direct materials used by this package, it shows that epoxy is the top contributor with 60.12% contribution on the over-all unit cost as shown in Illustration 2



Illustration 2: Direct Material Cost Breakdown

Further checking of the monthly usage/consumption of epoxy for the last 5 months based on the given volume, an average of 4482grams against the average standard of 2481 grams was recorded from September '21 to January '22 as shown in Illustration 3



Illustration 3: Monthly consumption/usage of Epoxy

Converting this glue consumption in terms of usage per 100 units, it is averaging to **3.238 grams** and an average gap of **1.571grams** from the reference / standard.



Illustration 4: Epoxy Usage rate

2.1.2 Direct Material and Its Application

The project focuses on the direct material which is the epoxy. It is the main component /material used to provide a good electrical connection and thermal conductivity between the die and the lead frame. This material upon thawing, has a floor life of 24 hours at room temperature.



Illustration 5: Epoxy material and the label (Perishable Material control)

Illustration 6 shows how this epoxy material is applied in the lead frame through board printing process. For the first step, a 300grams minimum amount of epoxy is placed on the stencil mask and then using the squeegee with applied printing parameters, it is printed on the lead frame. Printed lead frames are then processed at Die Mounting for die attachment and then undergo Glue curing process.



Illustration 6: Process Application/Flow

Epoxy usage/consumption is measured in terms of the amount of epoxy used per volume quantity produced. It is computed based on the **total grams** used over the **total**

volume produced and the **lower the usage rate**, the better in terms of **glue consumption**.

2.1.3 VOC (Voice of the Customer)

The project is driven by Calamba Top Management to improve product unit cost focusing on the direct material components for VI Power Automotive QFN Wettable Flank package. The voice of the customer focused on delivering products with competitive price and high level of quality which in turn aims to get more business from them.



Illustration 7: Voice of the customer

2.1.4 Problem Statement

Based on the collected data and information, high epoxy consumption for VI POWER packages is averaging 4482 grams from September '21 to January '22 against the average standard of 2481gms. A significant improvement must be made to contribute to the unit cost.

2.2 Measure Phase 2.2.1 Process Flow

To have the full overview of the project and focus, Illustration 8 shows the macro map of VI Power process flow.



Illustration 8. VI Power Process Flow

2.2.2 SIPOC

After identifying the focused process, we use the SIPOC to identify all relevant factors/elements in the project before we start. Below diagram represents the Supplier, Input, Process, Output and Customer details about the project.



Illustration 9: SIPOC DIAGRAM

2.2.3 I/O Worksheet

After the SIPOC definition, identification of the potential X's root causes was performed using the Input-Output (IO) Worksheet (see Appendix 10.1) where 27 KPIV's identified as potential X.

2.2.3 Fishbone Diagram

Aside from the significant KPIV's identified in the I/O matrix, other potential root causes were also identified using the Fishbone diagram as additional inputs in the CE Matrix. Below is the outcome of the brainstorming performed by the team.



Illustration 10: Fishbone Diagram

2.2.4 Cause and Effect Prioritization

From the 27KPIVs identified in the I/O matrix, 5X's are identified as significant to Y (refer to Appendix 10.2). See below list:

2.2.4.1 Usage not maximized in terms of Lot quantity/volume.

- 2.2.4.2 Long processing time of Lots (High vs Low output month)
- 2.2.4.3 Machine Downtime
- 2.2.4.4 Unavailability of operator
- 2.2.4.5 Short Glue floor life

2.2.5 Measurement System Analysis (MSA)

The amount of glue volume printed on the lead frame is determined by the **glue thickness** measured using the Olympus STM7 measuring microscope. Impact of the glue thickness was then verified after Die mount through the **bond line thickness** measurements using the STM Olympus measuring equipment. Furthermore, after Die Curing, the integrity of the die adhesion to the lead frame is assessed through the **hot die shear strength** measurements using the DAGE 4000 Plus Shear tester. To ensure that the measuring equipment is capable and stable, MSA was performed using 3 Appraisers

2.2.5.1 Equipment Olympus STM7 (Glue thickness)







Illustration 12: Linearity and Bias Study (Glue Thickness)

Analysis:

- No OOC (out of control) on X bar-R charts for both Mean and Range, meaning data is stable.
- The slope p value of 0.157 which is more than the set alpha of 0.05 suggests that linearity of the system is statistically not significant, meaning bias is constant over the operating range of the gage.
- Average bias p value of 0.278 indicates the average bias in measurement system is not significant at alpha value of 0.05.



Illustration 13. Gage Repeatability and Reproducibility

Analysis:

- Total Gage R&R is 7.61% of the process variation and within the acceptable criteria of <10%, therefore measurement system is acceptable.
- Number of distinct categories (NDC) is 18 (>5) indicates the measurement system can distinguish results between parts.

The same approach of MSA study was conducted on the remaining measuring equipment, Olympus STM7 (Bond Line Thickness) and DAGE 4000 Plus Shear Tester (Hot Die Shear Test). Based on the results, all identified measuring equipment passes the MSA requirements.

2.2.6 Attribute MSA

To assess the accuracy of the inspectors performing the visual inspection after glue printing on the lead frame, an attribute MSA was conducted. 3 inspectors were assigned to do 100% inspection on 50 samples in 3 trials and compare results with the standards. Refer to appendix 10.3 for the MSA results.

2.2.7 Process Performance

Epoxy wastage was monitored on specific production days from Nov '21 to April '22. Illustration 28 shows the epoxy distribution in terms of usage and wastage.



Illustration 14: Epoxy Distribution

Remarks:

• 69% of the total epoxy withdrawn was scrapped /expired while only 31% was used by the lot.

2.3 Analyze Phase

The identified critical X's in the CE matrix will be validated to determine its contribution to the high epoxy

usage/consumption. Refer to Appendix 10.5 for the Statistical Validation plan.

2.3.2 Usage not maximized in terms of Lot quantity/volume.



Step 1: Lot Scoping

To validate, the team extracted the daily loading quantity in FW from Aug '21 to Dec '21 processed at Board printing and then converted to equivalent number of strips. In parallel, process validation/simulation on the maximum number good strips that can be produced using the 300gms epoxy volume was performed to be used for comparison. The maximum number of good strips obtained is **150 strips**.



Illustration 15: Daily Volume Loading

Remarks:

Daily volume trend is erratic/inconsistent. Average daily loading is 40 strips (10.7kpcs). It is far below the maximum processable number of strips for every 300gms epoxy.

Step 1: Normality test



Remarks: Since the p value is **0.012** which is less than the set alpha of 0.05, we conclude that the daily volume data is not normally distributed.

Step 2: Sample t test

Based on Minitab, T value for Volume (no of strips) is - 32.07 with a p-value of **0.000**



Illustration 17: Sample t test

Step 3: Conclusion

Since p value of **0.00** is less than the set alpha of **0.05**, we can dismiss the null hypothesis and conclude that there is statistically significant difference on the volume /number **of** strips produced in reference to the target volume (150 strips) needed for every 300grams of epoxy. Therefore, **lot quantity/volume** is significant.

The same approach of validation methodology was applied on other identified factors. Refer to Appendix 10.8 for the validation results.

2.3.8 Validation Summary

Based on validation results of all the identified factors in the CE matrix ,2/5 factors are considered significant hence actions are needed.

			VALIE	DATION PLAN	AND R	ESULTS			
Y (Response)	Unit of measure	Y treated as	X (Factors)	True Nature of X	Level of X	Statistical test	Alpha(a)	p value	Decision
		nominal	Usage not maximized in terms of lot quantity/volume	Discreet	Low/ Reference	One Sample t test	0.05	0.000	A to applicant
Glue Consumption	remained	nominal	Lot processing time	Discreet	Low/High	One way ANOVA	0.05	0.756	X is not significant
		nominal	Machine Downtime	Discreet	Low/High	Chi Square Test for Association	0.05	0.303	X is not significant
	nominal	Unavailability of operator	Discreet	LowHigh	Chi Square Test for Association	0.05	0.928	X is not significant	
Giue Print thickness	um	continuous	Gilue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05	0.000	48 hours is the optimum life
Bond line Thickness	um	continuous	Giue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05	0.000	48 hours is the optimum life
Die tit	um	continuous	Giue floortife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05	0.000	48 hours is the optimum life
Hot die shear strength	kgt	continuous	Giue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05	0.000	36 hours is the optimum life
Giue Voids (single)		categorical	Giue floorlife	Discreet	24hours 36 hours 48 hours 60hours	Chi-Square Test for Association	0.05	1.000	60 hours is the optimum life
Silue Voids (cummulative)		calegorical	Giue floorlife	Discreet	24hours 36 hours 48 hours	Chi-Square Test for Association	0.05	1.000	60 hours is the optimum life

Table 1: Validation Plan results

Validation of the consequential impact of the glue floor life on critical quality characteristics shows that the **48 hours** is the optimum life that meets all the requirements and achieves a comparable result with the POR/24 hours floor life.

Y (response)	Analysis	VALIDATION RESULTS						
. (, malyala	24 hours/POR	36 hours	48 hours	60 hours)			
Glue Thickness	ANOVA							
	ANOVA							
Bond Line Thickness (wet)	PPK/CPK							
	ANOVA							
Die Tilt (wet)	Ppk							
	ANOVA							
Hot Die shear Strength	PPK/CPK							
	Chi- Square Test							
Glue Voids (Single <5%))	for Association							
	Chi- Square Test							
Glue Voids (cumulative <10%)	for Association							
Visual Quality	-							

Table 2: Validation Plan Results

4.0 RESULTS AND DISCUSSION

Results of the comprehensive analysis and investigations lead to the identification of the root causes/factors affecting the high epoxy usage/consumption. Actions were defined for each factor/root causes.

4.1 Action Plan Summary

		-				
Problem	Validated Cause	Actions		Resp. Person	Target Date	Status
High Epoxy Usage/Consumption	Usage not maximized in terms of lot quantity/volume	Implement 40k volume batch loading	Planning starts Plan	J. Alomia	ww2229	Done
	Short Glue Floor life	Implement the 48 hours floor life	 Process Work Instruction Perishable Material Control Label 	M. Amalin	ww2235	Done

4.2 Process Performance Validation

Large scale validation was performed on the 48hours glue floor life and validate impact on the identified risk quality characteristics. Refer to below results.

4.2.1 Glue Print Thickness



Illustration 18: Process Capability

Using the normal data distribution, over-all process capability performance for Glue thickness has a Ppk value of **1.55** which improves from **1.19** but is still below the target of 1.67, therefore need to push for the improvement.

4.2.2 Bond Line Thickness



Illustration 19: Process Capability

Using the Individual Distribution Identification results as shown in **Illustration 19**, the most appropriate distribution is the **Smallest Extreme Value with** a p value of **0.127**. This suggests that the distribution is already normal. Using this model, the resulting over-all process capability (Ppk) is **1.95** and this is meeting the target of **1.67**.

4.2.3 Die Tilt



Illustration 20: Process Capability

Using the Individual Distribution Identification results as shown in **Illustration 20**, the most appropriate distribution is the **Box Cox Transformation with** a p value of **0.006**.

Using the Box Cox transformation and lambda of 0.50, distribution model for non-normal data, the resulting overall process capability (Ppk) is **1.79** and this is meeting ST process capability requirement of 1.67.

4.2.4 Hot Die Shear Strength



Illustration 23: Process Capability

Using the Individual Distribution Identification results as shown in **Illustration 23**, the most fitted distribution is the **Johnson Transformation** with a p value of **0.615**. Using this model, the resulting over-all process capability (Ppk) is **8.39** and this is meeting ST process capability requirement of **1.67**.

4.2.5 Glue voids (single)- all units passed the single voids criteria (<5%)

4.2.6 Glue Voids (cumulative)- all units passed the cumulative voids criteria (<10%)

4.2.8 Epoxy Usage Performance

Validating the results after action implementation, Illustration 90 shows the epoxy usage/performance trend before and after action was implemented. From an average of **3.238 grams/100** units, it went down **0.672grams/100units** and meeting the standard of 1.6grams/100units.



Illustration 24: Epoxy Usage Trend

Action Legend (Control):

- A- Implement batch loading.
- B- Implement the 48 hours epoxy floor life.

Furthermore, epoxy wastage/scrappage was also reduced from **69%** to **48.85%**, with equivalent **20%** improvement on the wastage.



Illustration 25: Epoxy Distribution

4.3 Fan out and Standardization.

To sustain the improvement actions and proliferate the changes across all applicable packages, the following documentations were generated and updated.

Item	Details	Target Date	Responsible	Document Number	Status
1	Enroll the new epoxy floor life in Process Change Management System (PCMS) tool	ww2243	Marichu Amalin	PTM_CAL-088110	Done
2	Deploy the changes to shopfloor personnel for awareness of the changes on epoxy floorlife	ww2243	Marichu Amalin/ Marites Diego	n/a	Done
3	Update PMC system to reflect the new epoxy floor life (48hours)	ww2243	Alyssa Gablan	n/a	Done
4	Update Board Printing Work Instruction	ww2244	Marilyn Manguiat	DM00809230	Done
5	Review Control plan for applicable changes	ww2244	Nerie Gomez	DM00806833	Done
6	Review FMEA for applicable changes	ww2247	Marichu Amalin	F00014575	Done

Table 3: Documents Records

4.4 Tangible Benefits

Our project realized annualized cost savings amounting to **\$209.78k** as validated and certified by our IE.



Table 4: Cost Savings

4.5 Customer Feedback/Recognition

Our Internal and External Customer has given appreciation and feedback about the implementation of the actions. See below response from them.



RE: PCP PTM_CAL_088110 ADG_Qualification of 48 hrs Epoxy floorlife for VI Powe	r Devices I
8	
S	
1) You replied to this message on 10/31/2022 3:50 PM.	
Marie,	
ungrats and good job1	
est regards,	
c	

5.0 CONCLUSION

To stay competitive and achieve business growth, device units' cost must be challenged and finding ways to reduce it must be done. Using the Six Sigma methodology and principles, we were able to achieve the goal of the project. Factors affecting the high unit cost were identified and addressed. Focusing on the direct material consumption and challenging its characteristics and its impact on the form, fit and function of the product becomes a success and has contributed significantly to reduce the unit cost by improving the usage rate.

6.0 RECOMMENDATIONS

It is recommended that the corrective actions identified on this project be fanned out to other ongoing package development and share all the learning to other ST site with similar device structure.

7.0 ACKNOWLEDGMENT

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To my beloved family, colleagues, friends, and co-employees who gave their full support and serve as my inspiration to pursue this project.

Above all, to our Almighty God for the continuous blessings and guidance on our day-to-day undertakings.

8.0 REFERENCES

- 1. Build Sheet Assembly (BSA)
- 2. Minitab software for Statistical tests and analysis
- 3. Material technical data sheet
- 4. FW2 -Factory Works System

9.0 ABOUT THE AUTHORS



Marichu S. Amalin received his B.S degree in Electrical Engineering at Batangas State University in Batangas City. She has 23 years of solid experience in semiconductor company focusing on Process Engineering, Project Management, and New Product Introduction. She is currently a Project NPI Manager leading the AMS Analog Division of STMicroelectronics, Inc. She is a certified Black Belt practitioner and Subject matter Expert trainer for AIAG-VDA FMEA and 8D problem Solving Methodology in her company.

10.0 APPENDICES

10.1 Input-Output (I/O) Worksheet

1		Process Inputs (KPIVs)						
Process Step	VA / NVA	Type of Input	Input	Characteristic of input (KPIV / X)	C/N			
BOARD PRINTING			-					
Tool and material preparation	VA	Raw Material / Information	Ероху	floorife	Controllable			
	VA	Raw Material / Information	Leadframes	correct and in good condition	Controllable			
	VA	Raw Material / Information	Leadframes	quantity/volume	Controllable			
	VA	Equipment / Infrastructure	squeegee	correctness for the device requirement	Controllable			
	VA	Equipment / Infrastructure	stenci mask	correctness for the device requirement	Controllable			
Lot preparation	VA	SOP / WI / Checklist	runcard	readable with correct information	Controllable			
	VA	Human Resources	Operator	qualified and available	Controllable			
	VA	Raw Material / Information	engraved Leadframe	correctness	Controllable			
Perform machine set up	VA	Equipment / Infrastructure	squeegee	correct set-up/installation	Controllable			
	VA	Equipment / Infrastructure	stenci mask	correct set-up/installation	Controllable			
	VA	Process Control / Method / Policy	process	correctness	Controllable			
	VA	Raw Material / Information	understencil cleaning paper	correctness	Controllable			
	VA	Human Resources	Line Technician	certified and trained	Controllable			
Run sample for PC buy off	VA	Raw Material / Information	leadframe	good visual quality	Controllable			
	VA	Measurement	printed leadframe	glue print thickness	Controllable			
	VA	Measurement	printed leadframe	glue placement	Controllable			
	VA	Raw Material / Information	epoxy	foorife expiration	Controllable			
Perform FW transaction (TRACKIN)	VA	SOP / WI / Checklist	runcard	readable with correct information	Controllable			
Fill out production logsheet	VA	SOP / WI / Checklist	logsheet	correctness of information	Controllable			
Start Lot processing	VA	Raw Material / Information	engraved Leadframe	correctness	Controllable			
	VA	Raw Material / Information	engraved Leadframe	good viusal quality	Controllable			
	VA	Human Resources	Operator	qualified and available	Controllable			
Glue Printing process	VA	Raw Material / Information	engraved Leadframe	visual quality	Controllable			
Lot Completion	VA	Others	printed Leadframe	glue print quality	Controllable			
	VA	Others	printed Leadframe	staging prior diebond	Controllable			
Update production logsheet	VA	SOP / WI / Checklist	logsheet	correctness of information	Controllable			
Perform FW transaction (TRACKOUT)	VA	SOP / WI / Checklist	runcard	readable with correct information	Controllable			

10.2 C-E Matrix

		8	is Y Continuous /	nuous High Epoxy						
		i S	Specification Limits (for Y) Customer Priorth	10 Cont						
S.NO	Process Step	Input	Characteristic of Input (KPIV / X)		Totai	Is X Continuous / Discrete?	Operating Range (for X)	Count 3's	Count 9's	X Selected / Discarded?
1	(In case of an X from the Fishbone Diagram, please mention Fishbone Diagram in this column)	(In case of an X from the Fisibone Diagram, leave this column blank)	(Please copy the Input Oharacteristic column from the Input-Output worksheet [column no 10] and paste in this column. Also add any extra Xis identified from the Fishbore diagram)					0	0)
2	Tool and material preparation	Epoxy	Flooriile	3	30	Discrete	supplier specs, 24 hours	1	0	Select the X
		Leadframes	quantity/volume	9	90	Discrote	minimum, maximum	0	1	Select the X
-	Lot preparation	Operator	qualified and available	9	90	Discrete	available, not available	0	1	Select the X
22	Run sample for PC buy off	epoxy	floorlife expiration	3	30	Discrete	after 24 hours from thaving	1	0	Select the X
35	Fishbone : MAN		unavailability of operator	9	90	Discrete	Low, High	0	1	Select the X
36	Fishbone : MATERIAL		Usage not maximized in terms of lot quantity/volume	9	90	Discrete	Low, High	٥	1	Select the X
37	Fishbone : MATERIAL	¢.	short Glue Floorlife	3	30	Discrete	24, >241	1	0	Select the X
38	Fishbone : MACHINE	ŝ	Machine downtime	9	90	Discrete	Low, High	0	1	Select the X
39	Fishbone : MACHINE	5	long processing of lot	3	30	Discrete	Low, High	1	٥	Select the X

10.3 Attribute MSA

oute Agreement Analysis for Results

Approximation Feature 57 50 100.00 24.76 100 Green 50 50 100.00 54.76 100 Green 50 50 100.00 54.76 100 Seleven 50 50 100.00 54.76 100 Seleven 50 50 100.00 54.76 100 Seleven 50 50 100.00 54.76 100	
Green 50 50 100.00.04.18.10 Juliee 50 50 100.00.04.18.10	5
Mon 50 50 100.00.04.14.10	
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A server where your second and some one	

Geogen	- 40 C	1.00016417.12.3474 0.0000
	Parts	1.0.0016467.12.2474 0.0006
Nelson	0.	1.00016457 12.2474 0.0000
	NO	1.00816487 12,3474 0,0000

0 6.00 0 8.00 0

Approliter	Response	Kappe	SE Kappi	. Z	Ptys - II
Diat-	45		200616497	12,3414	0.0000
	Net2 -	1	D.DETAHAT	12,2414	0.0000
Criment	12		0.0014497	12,2474	0.0000
	NE		0.0616497	12,2414	0.0000
witten .	44		0.0216257	12.2618	6:0800
	Paris .		10014487	17,2414	12000

Finiss' I	Kappe	Statistics			
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-] -	-	
-1			-		
			- 11		

100 (94.18, 100 cm

Analysis/Conclusion:

Over-all Kappa value of 1 denotes a strong agreement between Appraisers with respect to standards/reference. In terms of overall assessment agreement at lower CI between all appraisers and standard, value is at 94.18% which is more than 90% therefore effectiveness was met.

10.4 FMEA for Board Printing



Remarks: No change on the FMEA. Identified risk related to glue floor life is already included.

Between Appr



Impected # Matched Percent 95% CI

pa SI Kappa

10.5 Statistical Validation Plan

VALIDATION PLAN									
Y (Response)	Unit of measure	Y treated as	X (Factors)	True Nature of X	Level of X	Statistical test	Alpha (α)	p value	Decision
		nominal	Usage not maximized in terms of lot quantitu/volume.	Discreet	Low/ Reference	One Sample t test	0.05		
Chus Communities		nominal	Lot processing time	Discreet	Law/High	One way ANOVA	0.05		
Gide Consumption	ginsoni	nominal	Machine Downtime	Discreet	Law/High	Chi Square Test for Association	0.05		
		nominal	Unavailability of operator	Discreet	Low/High	Chi Square Test for Association	0.05		
Glue Print thickness	um	continuous	Glue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05		
Bond line Thickness	um	continuous	Glue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05		
Die tilt	um	continuous	Glue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05		
Hot die shear strength	kgf	continuous	Glue floorlife	Discreet	24hours 36 hours 48 hours 60hours	One way ANOVA	0.05		
Glue Voids (single)	%	categorical	Glue floorlife	Discreet	24hours 36 hours 48 hours 60hours	Chi-Square Test for Association	0.05		
Glue Voids (cummulative)	%	categorical	Glue floorlife	Discreet	24hours 36 hours 48 hours 60hours	Chi-Square Test for Association	0.05		

10.6 Control Plan



Remarks: No changes on the Control plan after review of the following processes: Board Printing, Die Mounting and Oven Curing

10.7 Process Work Instruction for Board printing (DM00809230)

7.5.2.3	Glue jars must be thaved for 2 hours at room temperature pror usage. Ensure that the glue t sticker is attached to the glue jar for accurate monitoring upon withdrawal of the glue.
	Manually fill-up the sticker on the epoxy jar ST BEM &T Calamba Epoxy Badge Sticker LineMachne Epoxy Type Conc Life Expiration Date/Time DM0009230
7.5.2.4	
7.5.2.4	Unloaded glue from Freezer Kitting must be placed on thawing rack. Prepare PMC (Perishat Material Control) sticker. PMC is a system for all perishable materials like glue, leadframe a substrate will be linked to Factory works system wherein machine will not proceed to run if us materials were expired. Glue manufacturing expiration on the suppler label is being controlled al

Remarks: Glue floor life was updated in the Work Instruction including the use of Perishable Material Control label to monitor glue expiration/floor life.

10.8 Perishable Material Control (PMC)



Remarks: Perishable Material Control (PMC system) was updated to reflect the new floor life. The new floor life also reflects on the printed label.

10.8 Validation Results of the identified X in the CE matrix 10.8.1 Long processing time of Lots (High vs Low- output month)



10.8.2. Machine Downtime

 Null Hypothesis
 Alternative Hypothesis

 Ho: X¹_{1,m} + X¹_{1mp}
 HeX¹_{1,m} + X¹_{1mp}

2.3.4 Machine Downtime

Step 2: Chi-Square Test Using Minitab, Chi-square statistic of 1.06289 and Degrees of Freedom of 1, p value is 0.303.

Step 1: Lot Scoping From the identified months with high and low volume Outs, the team extracted the machine performance in terms of unplanned downtime (TUD) that could affect the output quantity/volume.

Low-Output Month High-Output Month 86 73 TUD

Figure 3: Machine OEE Summary Tool arks: Machine downtime summary extracted in the

OEE Summary tool

 Test
 Contribution

 Category
 Observed
 Proportion
 Expected
 to Chi-Square

 Low Output
 86
 0.5
 71.5
 6.531467

 High Output
 73
 0.5
 25.5
 4.514427
 N DF Chi-Sq P-Value

Chi-Square Goodness-of-Fit Test for Observed Cou

Illustration 38: Chi-Square Test Analysis

Step 3: Conclusion
• Since p-value of 0.303 which is more than the set alpha 0.05, we cannot dismiss the null hypothesis and conclude that there is statistically no significant difference on the number of hours of machine downtine that occurred during the low output month and high output month. Therefore, machine downtine is not considered significant affecting the output of the machine.

10.8.3 Unavailability of Operator



10.8.4 Short Glue Floor life

2.3.6 Short Glue floor life Based on the given running volume per day which is not enough for the maximum usage of glue, current floor life of epoxy at 24 hours is considered short, thus need to assess possible life extension to maximized usage. Fig 1 below shows the Perishable Material control label which is the reference detection for epoxy floor life and expiration



Illustration 41: Perishable Material Control label for Epoxy

Step 2: Chi-Square Test for Association Analysis Using Minitab, Pearson Chi-square statistic of 0.008 and Degrees of Freedom (DF) of 1, p value is **0.928**

Rows: C1	Columns: O	perator A	Availabili	ity		
	High Ouput Lo month	W Output Month	All			
Available	108 108.23	112 111.77	220			
Not Available	14 13.77	14 14.23	28			
All	122	126	248	Chi-Square Test		
Cell Contents				Chi-Si	quare DF	P-Value
Count Expected	count			Pearson 0.008 Likelihood Ratio 0.008	1	0.928

Illustration 40: Chi-Square Test for Association Analysis

Step 3: Conclusion

Since p value 0.928 is more than the set alpha of 0.050, we cannot dismiss the null hypothesis and conclude that there is statistically no significant difference between low output and high output months in terms of operator availability/attendance supporting the machine and lot processing. Therefore, operator availability is not significant.

2.3.6.1 Floor Life Definition To address the shorted give floor life, three different floor life were assessed and validated to define the optimum life that will meet the quality requirements and at the same time maximized the usage in terms of high volume/quantity of lots produced.

2.3.6.1.1 Floor life Visual Quality Mapping Visual Quality check was performed at different glue floor life using the current 24 hours as baseline/reference.



Table 5: Visual Quality Mapping per Floor life

Results Visual quality requirements are passing up to 48 hours floor life. Intermittent insufficient solder print was observed at 60 hours floor life.



2.3.7 Consequential Matrix Validation (Quality

Characteristics Response)

Illustration 43: Normality Test

Step 4: Test for Variance Analysis

- Based on Minitab, Levene test static is 7.66 having a p
- Based on Minitab, Levene test static is 7.66 having a p value of 0.00
 Since p value of 0.00 is less than set alpha (0.05), we dismiss the mull hypothesis and conclude that there is statistically significant difference on the variance of glue thickness at different glue floor life.
- · Among the three-floor life, 48 hours has the least standard Among the dieter-from the, we note a new the reass standard deviations and comparable with the 24 hours floor life (control reference) based on the graphical presentation of the multiple comparison intervals for standard deviation.



Illustration 46: Test for Variance Results

Step 5: Test for Mean (One Way ANOVA) Analysis One Way ANOVA

- Using Welch test, p value for glue thickness at different floor like is 0.000. Since this is less than the set alpha of 0.5, we can dismise the null hypothesis and conclude that there is statistically significant difference between the mean glue thickness at different floor life.
 Based on the interval plot at 95% of for the Mean, 48 hours is the optimum floor life comparable to 24 hours floor life of the alpha
- floor life of the glue. Using Fisher Pairwise Comparison, comparing the
- Comparable 1 an wise comparison, comparing me individual means with each other, 36 and 48 hours is comparable to 24 hours based on the same letter sharing, therefore we can use the **48 hours floor life** as the optimum floor life for the glue.

T



Since p value for 48 hours floor life is 0.382 which is

Mass 42,11 310sr 14562 8 30 30 0.003

nore than the set alpha (0.05), data is norm

47

Illustration 43: Normality Test

Glue Print thick

Illustration 45: Normality Test

- Residual Plot Analysis:
- In the Normal probability plot, most of the points are
- In the rooma probability poly most of the points are along the fitted line.
 In the Versus Fits plot, points are randomly scattered between the Residual versus fitted value.
 In the histogram, the data follows a normal distribution the line roomal distribution of the line roomal distribution. (bell curve)



	N 506		17. TA						
60%5	30.43.7	A. 56							
481+5	30.42.5	07							
24 hrs	30 41.5	17	8						
36.hrs	30.41.3	30							
No	u that do	net share	a letter an	significant)	different.				
				Fish	er Individi e of Means N	aal 95% Cl	s		
36.54	- 26 hrs		-	•	-				
-	- 26.549			-	•	-			
60w	- 24.949						•	-	
-	- 36 hes				+	•			
-	- 36 fes						-	•	
-							•	-	
		4				i		i	3
-	s - 40xs	4				-	•	-	

Step 6: Conclusion: Among the three diff Among the three different floor life validated, 48 hours is the optimum floor life limit that is comparable to 24 hours floor



Step 1: Data and Sample Preparation Samples using 3 different glue floor life were prepared for comparison with the reference (24 hours) to check for any change on the bond line thickness.

Step 2: Normality Test

Since the p value for Bond line thickness at 24 hours floor life is 0.350 which is more than the set alpha (0.05), data



Since the p value for Bond line thickness at 36 hours floor life is 0.8350 which is more than the set alpha (0.05), data is normal.



Step 3: Correlation

Using Pairwise Pearson Correlations, p values between different floor life are >0.05, meaning epoxy floor life is not correlated with Bond line Thickness.



Step 4: Test for Equal Variances

- Based on Minitab, Levene test statistic is 5.44 with a p value of 0.002.
 Since the p value of 0.002 is less than the set alpha (0.05),
- since me p value of our 24 sets than the set aping (UD).
 we can dismiss the null hypothesis and conclude that there is statistically significant difference on the variance of bond inte thickness at different given flow flow in the flow flow is the flow of the flow of the standard deviations based on the interval plot for standard deviation.

Wethod	Test for Equal Variances 24 hrs, 36 hrs, 48	in, 60hm
Null'Apollenia Ri animos ne reput Nanotan'nyanisi Ri kadi oni anima in Minori Tapahanos koal a > 118		Table Con Filment Filment
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Tests Ball	-	
Multiple comparisons - 0.000 Internet Law 0.000	OF THE DAY OF THE PARTY OF THE	13

Step 5: Test for Mean (One-way Anoxa)

One Way Anoxa • Using the Welch test, the p value for bond line thickness at different floor life is 0.000. Since p value is less than the set alpha of 0.05, we can dismiss the null hypothesis and conclude that there is statistically significant difference between the mean bond line thickness at different floor life.



Since the p value for Bond line thickness at 48 hours floor life is 0.056 which is more than the set alpha (0.05), data



- Based on the interval plot at 95% CI for the Mean, 48 hours is the optimum floor life comparable to 24 hours floor life of the glue.
 Using the Tukey Pairvise Comparison, comparing the individual means against each other, 24 hours and 48
- hours are comparable no significant difference, while 36 hours and 60 hours are significant difference, while 36 hours and 60 hours are significantly different. With this, we use the **48 hours** as the optimum glue floor life that is comparable with the POR (24 hours).

Residual Plot Analysis:

- Residual Plot Analysis: In the Normal probability plot, most of the points are along the fitted line. In the Verums fits plot, points are randomly scattered between the Residual versus fitted value. In the histogram, the data follows a normal distribution (bell curve).



2.3.7.3 Die Tilt (Wet)



Illustration 54: Test for Mean

Comparing the process capability performance of the different floor life, all of them are meeting the target of 1.67



Step 6: Conclusion

Step 6: Conclusion Among the three different floor life validated, **48 hours** is the optimum floor life that is comparable to 24 hours floor life of the glue based on their individual interval plot for standard deviation and mean and mean comparison using the Tukey pairvise Comparison. This was further confirmed through their individual process capability performance where all are meeting the target of 1.67.







Since p value for die tilt at 48 hours floor life is <0.005 which is less than the set alpha (0.05), data is non normal.



 Since p value for die tilt at 60 hours floor life is <0.005 which is less than the set alpha (0.05), data is non normal





Step 3: Correlation

Using Pairwise Pearson Correlations, p values between different floor life are >0.05, meaning epoxy floor life is not correlated with Die tilt.



Illustration 60: Correlation Analysis

Step 4: Test for Equal Variances Based on Minitab, Levene test statistic is 1.40 having a p value of 0.247.



(0.05), we cannot dismiss the null hypothesis and conclude that there is statistically no significant difference on the variance of die tilt at different glue floor life. The 3 different floor life is comparable /equal with the 24 hours floor life in terms of variance





Using the ANOVA, p value for die tilt at different floor the is 0,000. Since p-value is less than the set alpha of 0.05, we can dismiss the null hypothesis and conclude that there is statistically significant difference between the mean die tilt at different floor infe.
 Using the Tukkey Pairwise Comparison, comparing the individual means against each other, 24 hours vs 36 hours, 26 hours av 64 hours are comparison, and no inferent

individual means against each other, 24 hours vs 36 hours, 36 hours vs 48 hours are comparable and no significant difference with each other while 60 hours are significantly different among others. For die lith, the lower the value, the better as we are aiming for zero tilting of die, therefore we can use the 45 hours floor lite as the optimum life since it has the lowest die tilt measured at 4.367am.

- Residual plot Analysis In the Normal probability plot, most of the points are along the fitted line. In the Versus Fits plot points are randomly scattered between the Residual versus fitted value. In the histogram, the data follows a normal distribution (hall served)
- (bell curve).



Process Capability Performance of die tilt on different Process Capability Vertormance of die tut on ditterent focorifie were also compared. On lituration 59, using the Individual Distribution is dentification in Minitab, the most appropriate distribution is the Box Cox Distribution with a value of 0.037 which suggest that the distribution is non normal. Using Box Cox distribution with lambda of 1.0, over-all Ppk is 3.53 and meeting the target of 1.67.



For 36 hours floor life based on a normal distribution, overall process capability is **5.60** and meeting the target of **1.67**.



Die Tilt_36 hour

For 48 hours, using the Individual Distribution identification in Minitab, the most appropriate distribution is the Box Cox Distribution with a pvalue of <0.005 which suggest that the distribution is non normal. Using Box Cox distribution with lambda of 0.50, over-all Ppk is 2.19 and meeting the target of 1.67.



r or 00 nours, using the Individual Distribution identification in Minitab, the most appropriate distribution is the Box Cox Distribution with a pvalue of <0.005 which suggest that the distribution is non normal. Using Box Cox distribution with lambda of 0.50, over all Ppk is **2.29** and meeting the target of 1.67.



Summary: Over-all process capability of die tilt on different floor life are all above 1.67 and meeting ST target.



Since n value for die tilt at 48 hours floor life is 0 217 which is s more than the set alpha (0.05), data is nor



Step 6: Conclusion Among the three different floor life validated, 48 hours is the optimum Door life where it has the lowest mean (better). It was further confirmed by their individual process capability performance (Dpk) where all the 3x floor life meets the target of 1.67.

2.3.7.4 Hot Die Shear Strength Nul Hypothesis Alternative Hypothesis Step 1: Data and Sample Preparation Samples using 3 different glue floor life <u>was</u> prepared for comparison with the reference. (24 hours) to check for any change on die shear strength.



Since p value for die shear strength at 36 hours floor life is 0.192 which is more than the set alpha (0.05), data is







Step 3: Correlation

Using Pairwise Pearson Correlations, p values between different floor life are >0.05, meaning epoxy floor life is not correlated with Hot die shear strength.

Method Conductor-type Nervo Norther of room and 10 Sec. ogigethe office Mary Marin Constitutions <u>14 tos</u> <u>16 tos</u> <u>100 to</u> <u>37 tos</u> <u>1020</u> 100 tos</u> <u>1020</u> 100 tos 13

Pairwise Pours Securit Linguit Mine Illustration 70: Correlation

Step 4: Test for Variance

- Based on Minitab, Levene test statistic is 1.58 having a p value of 0.197.
- value of 0.197. Since the p value of 0.197 is more than the set alpha (0.05), we cannot dismiss the null hypothesis and conclude that there is statistically no significant difference on the variance of die shear strength at different glue floor use.

life The 3 different floor life is comparable (equal with the 24

hours floor life in term Inst for Equal Variances: 24 hrs, 36 hrs, 48hrs, 68h	s of vari	ance.		
Method Adhesides England and		Test for Equal Technology	14 hrs, 35 hrs, 48hrs, 6	Ben 101
Adartation/spitchesis Atheat are solarian's different Significante load are 305	-			Print Competence Frank City Frank City
1955 Exclanari Confidence Intensis for Standard Deviat Sergis N. 50m 0 21m 20 Linux 2.7m2x 1.0m3	-			
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Mar Barris P King	EXE EXE UN UN UN UN UN UN CONTRACTOR

Illustration 71: Test for Variance Step 5: Test for Mean (One-way Agoya) One Way Agoya • Using Agoya, the p value for hot die shear strength at different floor life is 0.000. Since p value is less than the set alpha of 0.05, we can dismiss the mull hypothesis and conclude that there is statistically significant difference between the die shear strength at different floor life. Comparing the means at different floor life based on Tukey Parwise Comparisons, 36 hours has statistically na significant difference to 24 hours while 48 hours and 60 hours has statistically significant difference who other floor life. This needs further verification on the resulting



2.3.7.5 Glue Voids (single)

Postula Null Hypothesis He All proportions He All Atternative Hypothesis He.At least 1 proportion Step 1: Data and Sample Preparation Samples using 3 different glue floor life were prepared for comparison with the reference.

(24 hours) to check for single glue voids occurrence based on 5% criteria. Samples were inspected and quantified the acceptable and reject units based on criteria.

Step 2: Chi-Square for Test Association Using Minitab, Pearson Chi-square statistic of 15.652 has a p value of 0.001.

Rows: C1 Columns: Worksheet column

	Good	Reject	All			
24 hrs	30	0	30			
	28.750	1.250				
36hrs	30	0	30			
	28.750	1.250				
48hrs	30	0	30			
	28.750	1.250				
60hrs	25	5	30	Chi-Square Test		
	28.750	1.250		Chi-Square	D	
				Pearson 15.652	3	
All	115	5	120	Likelihood Ratio 14,536	3	1
Cell (Contents					

P-Value 0.001 0.002

Illustration 74: Chi-square Test

process capability performance to assess the optimum glue/epoxy floor life.

- Residual Plot Analysis: In the Normal probability plot, most of the points are along the fitted line.
- In the Versus Fits plot, points are randomly scattered between the Residual versus fitted value.
 In the histogram, the data follows a normal distribution (bell curve).



Illus on 72: Test for Mean

Comparing their process capability performance, all are meeting the target of 1.67 but 48 hours floor life has the highest Ppk value at 5.90 compared to the others, therefore we can choose the 48 hours as the optimum floor life of the glue



2.3

Step 3: Conclusion Store the y-table of 0.001 is less than the set alpha of 0.05, occurrence of glue voids at different floor life has statistically significant difference, therefore we reject the null hypothesis.
48 hours floor life is the optimum life of the glue with maximum the interlead the works entries of 5%.

passing the single glue voids criteria <5%

.7.6 Glue Voids (cumulative)								
	Pe	stulate	Statistical Test	Respons				
	Null Hypothesis	Atternative Hypothesis						
Floor life	He Al propertions	He At least 1 proportion	Chi-Square Text for	Olae Voids (curr				

Step 1: Data and Sample Preparation Samples using 3 different glue floor life was prepared for comparison with the reference C4 shown) to check for cumulative glue voids occurrence based on 10% criteria. Samples were inspected and quantified acceptable and rejected based on criteria.

Step 2: Chi-Square Test for Association Using Minitab. Pearson Chi-square statistic of 22.301 has p value of 0.000.

	Good	Reject	All		
24 hrs	30 28.250	0 1.750	30		
36hrs	30 28.250	0 1.750	30		
48hrs	30 28.250	0 1.750	30		
60hrs	23 28.250	7 1.750	30	Chi-Square Test	
				Chi-Square D	F P-Valu
All	113	7	120	Pearson 22.301 3	0.000
Cell	Contents Count			Likelihood Ratio 20.769 3 4 cell/s) with expected counts less	0.000 than 5.

Step 3: Conclusion Since the p value of 0.000 is less than the set alpha of 5.0.5 occurrence of cumulative glue voids at different floor life has statistically significant difference, therefore we can reject the null hypothesis. 48 hours floor life is the optimum life of the glue that passes the cumulative voids criteria <10%

2.3.7.7 Fillet Height (dry) Postulate Nul Hypothesis Ho Al means are equi different

Step 1: Data and Sample Preparation Samples using 3 different glue floor life was prepared for comparison with the reference comparison with the reference (24 hours) to check for any change on fillet height.

Step 2: Normality Test Since p value for die tilt at 24 hours floor life is 0.211 which is more than the set alpha (0.05), data is normal



Since p value for die tilt at 36 hours floor life is 0.277 which is more than the set alpha (0.05), data is normal



Test for Equal Variances: 24 hrs, 36hrs, 48hrs, 60hrs



Illustration 80: Test for Variance

Step4 : Test for Mean (One Way ANOVA) One Way Anova

- Using the Welch test, p value for fillet height at different floor life is 0.000. Since the p value is less than the set alpha of 0.05, we can dismiss the null hypothesis and conclude that there is statistically significant difference between the mean fillet height thickness at different floor life
- Based on the individual plot (box plot) 48 hours floor life is comparable with 24 hours (POR)
- is comparative with 24 hours (POK) Using the Tukey Pairwise Comparison, comparing the individual means against each other, 24 hours, 36 hours and 48 hours are comparable and has no significant difference with each other, while 60 hours are significantly different. With this, we use the 48 hours as the optimum glue floor life that is comparable with the POR (24 hours).
- Residual Plot Analysis
- Nestodal Piol Analysis.
 In the Normal probability plot, most of the points are along the fitted line.
 In the Versus Fits plot, points are randomly scattered
- between the Residual versus fitted value.
- In the histogram, the data follows a slight negatively skewed distribution where most of the data clusters of right tail. on the

 Since p value for die tilt at 48 hours floor life is 0.294 which is more than the set alpha (0.05), data is n Fillet Heigh



Since p value for die tilt at 60 hours floor life is 0.039 which is less than the set alpha (0.05), data is non



Step 3: Test for Variance

- · Based on Minitab, Levene test statistic is 6.76 having a p value of 0.00.
- Since the p value of 0.00 is less than the set alpha (0.05), Since the p value of 0.00 is less than the set spina (0.03), we can dismiss the null hypothesia and conclude that there is statistically significant difference on the variance of fillet height at different glue floor life. 48 hours and 60 hours floor life are comparable to 24 hours based on their overlapping intervals on the multiple comparison interval for standard deviation plot.





Illustration 81: Test for Mean

Step 5: Conclusion Based on the above results, optimum floor life of epoxy is 48 hours where both variance and the mean are comparable /equal to 24 hours floor life.